



MaRS Discovery District

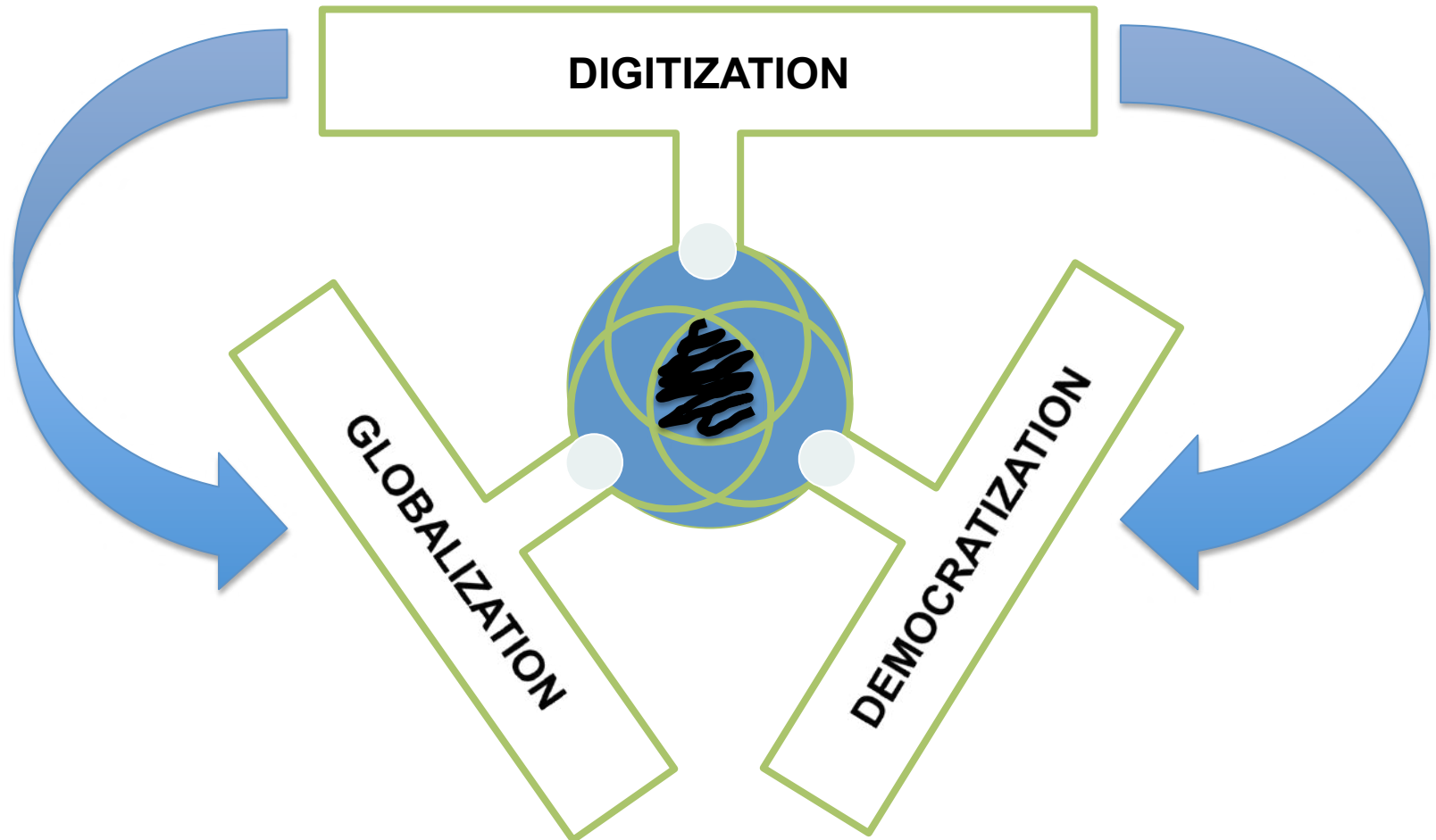
Global Competitiveness and Innovation Policy

November 2013

The background of the slide is a stylized, dark-toned image of the Earth, showing continents and oceans in shades of brown, green, and blue. Overlaid on this are several glowing blue dotted lines that form a complex network of paths across the globe. These paths include straight lines, curves, and loops, suggesting a global network or race. The text "Global Innovation Race" is centered over the image in a white, sans-serif font.

Global Innovation Race

3 macro are forces reshaping our world...



...creating a storm of innovation.

Innovation drives economic and social prosperity

Globally, competition is intense

The majority of new jobs in modern economies are created by firms that are less than 5 years old (Kauffman & NESTA)

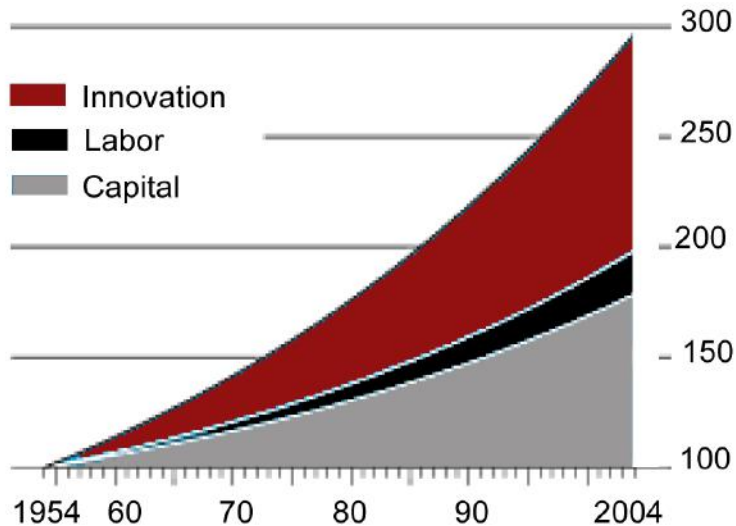
Innovation and research drive economic growth.

Growth in productivity is increasingly driven by innovation...

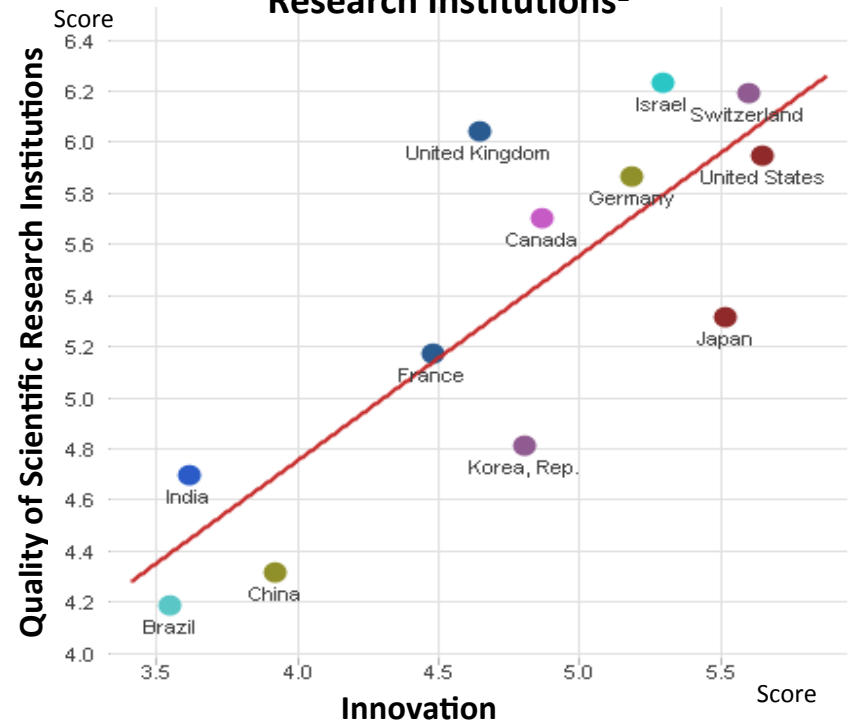
...and innovation is strongly linked with top quality scientific research.

Productive innovation¹

US productivity growth
Output per hour, 1954=100



Innovation vs. Quality of Scientific Research Institutions²



“We need **new**
businesses
to unleash new
innovations.”

President Barack Obama



Silicon Valley



Kendall Square - Boston



Biopolis - Singapore



Mission Bay - San Francisco



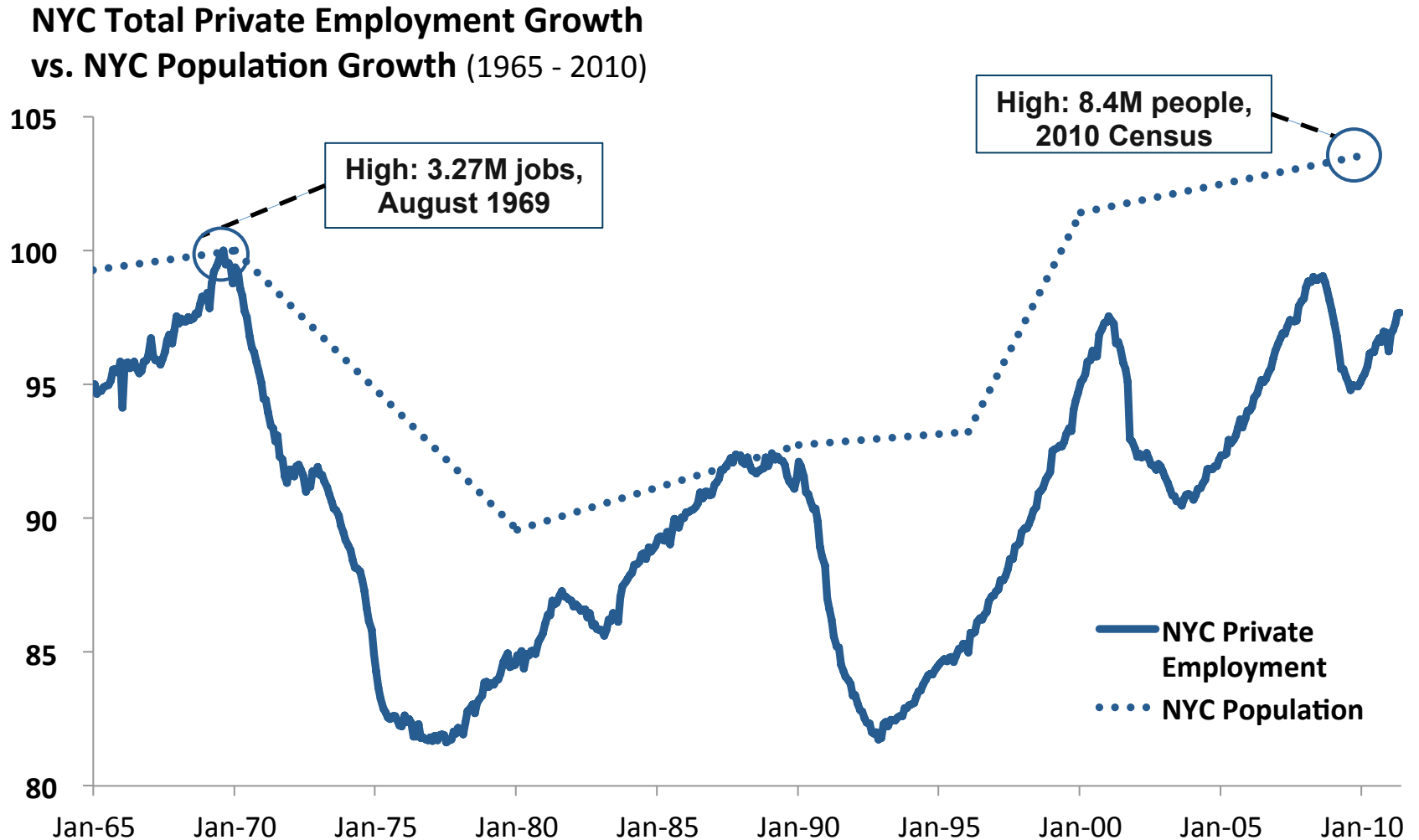
Karolinska – Stockholm



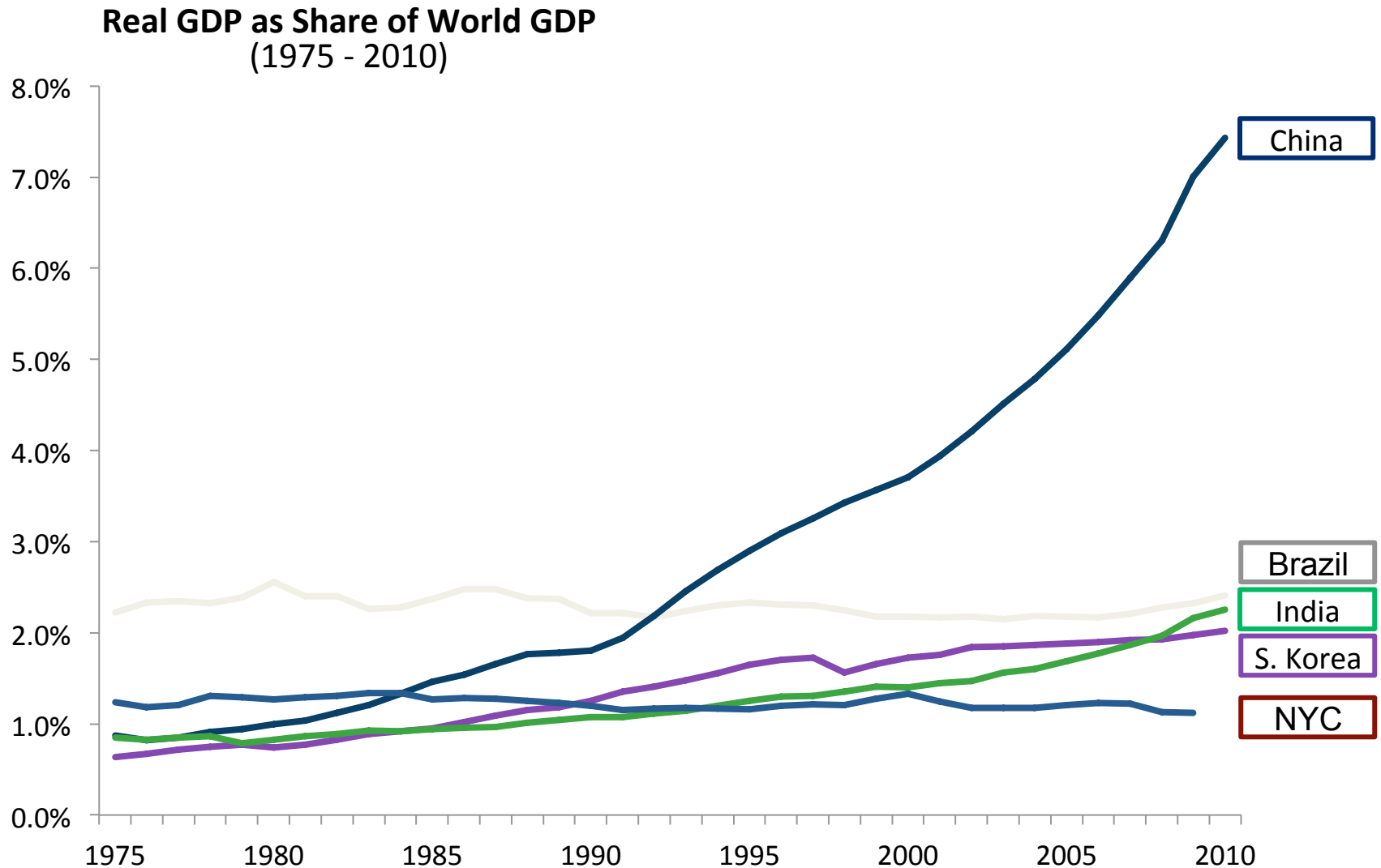
CASE STUDY: New York City



NYC was at an economic inflection point...



...and as cities and countries elsewhere in the world experienced disruptive rates of growth.



NYC was underweight relative to its enormous economic scale...

Metric	NY Area	Boston Area	SF Bay Area
Size of Economy ^{1(US)}	1 st (\$1.47 trillion)	6 th (\$338 billion)	9 th (\$297 billion)
R&D per capita of Top 100 Engineering Programs ²	~\$7.00	~\$87.00	~\$44.00
Science & Engineering as % of Workforce ^{3(US)}	3.8% (33rd)	7.4% (6th)	6.9% (8th)
Hi-Tech Payroll as % of Economy ²	6%	13%	13%

Mayor Bloomberg launched *Applied Sciences NYC* in December, 2010.

A global challenge to the Top 100 Graduate Engineering schools in the world

- Land, technical assistance, and \$100M of city capital
- Build a new type of tech innovation campus

18 submissions from 27 institutions, representing:

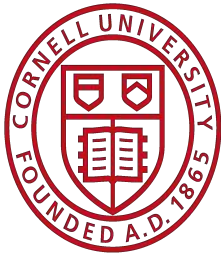
- 8 countries
- 6 states
- 5 of top 20 U.S. grad. engineering programs
- 11 of top 100 int'l IT & engineering universities.

Academic Respondents:



Five projects, billions of dollars of investment,
tens of thousands of jobs...

CORNELL-TECHNION, ROOSEVELT ISLAND



MULTI-DISCIPLINARY HUBS

CUSP, BROOKLYN



WARWICK



URBAN SCIENCES

**APPLIED
SCIENCES
NYC**

COLUMBIA UNIVERSITY, MANHATTAN



BIOSCIENCES

CARNEGIE MELLON, BROOKLYN

**STEINER
STUDIOS**



MEDIA & ENTERTAINMENT



The image features a large blue circle in the upper left quadrant containing the text "MaRS" in white. The background is a photograph of a city skyline. On the right, a tall, modern glass skyscraper reflects the sky and surrounding buildings. To its left, several other modern buildings with glass and metal facades are visible. In the foreground, older brick buildings with classical architectural features like domes and arched windows are interspersed with green trees. The sky is clear and blue.

MaRS



Global from Canada:

Advice and mentorship, plus access to talent, customers, partners, capital

TSX
7724.76
-765.80

Publication Productivity

- 1 Harvard
- 2 Toronto
- 3 Michigan
- 4 São Paulo
- 5 Johns Hopkins
- 6 Tokyo
- 7 Washington
- 8 UCLA
- 9 Oxford
- 10 Stanford

Top Ten Universities Research Productivity, Current Article Performance 2011

Publication counts, all fields.
InCites™, Thomson Reuters (2012)

Phase 1

- 70,000 sq metres
- 100+ Tenants – 70+ startups
- 4:1 Private/Public
- 2,500+ People work at MaRS today

Phase 2

- 72,500 sq metres
- Opens 2014

We can
build
a better future

